

Project Management for Team Members

Project team members contribute to the success of a project by applying their knowledge, skill, and experience to completing project activities. In order for the team members to maximize their contribution, they must have a basic understanding of the project management process and various tools and techniques. This two-day workshop provides participants with a thorough working knowledge of project management, so they can better understand their roles and responsibilities. The workshop enhances the ability of team members to assist the project manager in the planning and executing of projects. The information provided can be immediately applied to any group project in any industry or organization.

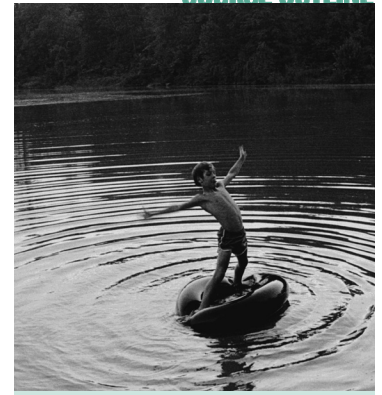
FEATURES

- Our facilitators bring real-world experience to every workshop.
- Participants will be led, not lectured, through a combination of presentations and hands-on exercises.
- Our workshops provide an experiential environment where participants can take risks and make adjustments based on their results before approaching large projects.
- Our workshop is consistent with the Project Management Institute's *A Guide to the Project Management Body of Knowledge (PMBOK® Guide)*.

PMBOK is a registered mark of the Project Management Institute, Inc.

DISCOVER HOW TO

- Understand the fundamentals of the project management process.
- Gain a perspective for the active and essential role of the TEAM member.
- Save time and money by planning
- Designate the scope of a project and avoid scope creep.
- Build a Work Breakdown Structure (WBS) and a Network Diagram.
- Explore different behavior styles, learn how they impact the success of the project, and how to use different behaviors to improve team interaction.



DURATION:
Traditional - 2 days.
Virtual - 16 hours.

CAPACITY: 20 people.

WHO SHOULD ATTEND: team members wanting to understand basic project management skills and concepts

PREREQUISITES: none.

PDUs: 16 credits

COMPETENCIES

Initiation
 Cost Budgeting
 Scope Planning
 Quality Planning
 Quality Control
 Schedule Control
 Scope Definition
 Quality Assurance
 Cost Control
 Activity Definition
 Cost Estimating
 Team Development
 Activity Sequencing
 Resource Planning
 Change Control
 Risk Identification
 Risk Analysis
 Schedule Development
 Performance Reporting
 Project Plan Execution
 Scope Change Control
 Risk Response Planning
 Administrative Closure
 Information Distribution
 Risk Monitoring and Control
 Communications Planning
 Risk Management Planning
 Project Plan Development
 Activity Duration Estimating

PM KNOWLEDGE AREAS

Integration Management
 Scope Management
 Time Management
 Cost Management
 Quality Management
 Human Resource Management
 Communications Management
 Risk Management

OUTLINE SUMMARY

An Overview of Project Management

- The characteristics of a project
- Project management process
- Project success and failure
- Critical success factors and components
- The effective project team member – skills and characteristics
- Roles and responsibilities
- The time, cost, and scope target

The People Side of Project Management

- Understanding people
- The use of style models
- Flexing your style
- Understanding differences
- Communication

Planning the Project

- Why do you plan?
- The components of the plan
- Introduction to the case study
- The control plans
- The functions of a good project plan
- Scope definition

Work Breakdown Structure

- Defining the work to be done
- Creating the WBS – demonstration of technique
- WBS work packages and activity lists
- Methods of subdivision
- Uses of the WBS

Estimating

- Estimating accuracy
- Estimating concepts and methods
- Activity based estimating
- Cost estimating and budgeting

Scheduling

- Scheduling concepts and methods
- Network diagrams
- Critical path
- Precedence logic
- Estimating duration
- Gantt charts
- Risk management
- Evaluating risk
- Best practices for evaluating risk
- Risk consequences and contingencies

Monitoring and Controlling

- Prerequisites to effective control
- Key indicators
- Change control
- Performance reporting
- Issue tracking
- Effective project meetings – facilitating, creating agendas and minutes
- How to take corrective action
- Role play – examine a problem and develop a possible solution

Project Completion

- Closing the project successfully
- Key activities
- Did you succeed and how do you know?

Summary and Conclusion

- Review of the primary components of this workshop
- Key issues
- The project management tools
- Some final thoughts

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